

---

## Commentary on The Shipping Industry (WIP)

**Type** Document  
**Author** James Drogan  
**URL** <http://jmsdrgn.squarespace.com/storage/Commentary%20on%20The%20Shipping%20Industry.pdf>  
**Date** August 26, 2017  
**Abstract** The issue being examined here is one of more clearly understanding the relationship between major players in the shipping industry -- Financiers, Ship Owners, Ship Managers, Shippers, Operators, Ports and Terminals -- in order to understand the impact of industry-spanning decisions prior to drawing conclusions and making recommendations in response. For example, if the impact of overcapacity had been better understood would the industry had built the capacity?  
**Date Added** 2/18/2018, 8:37:33 AM  
**Modified** 8/21/2019, 7:46:40 AM

---

## Discussion of CLO Data TMGT 9100-02 Online Section Sp2019 (WIP)

**Type** Document  
**Author** James Drogan  
**Publisher** GBAT Department, SUNY Maritime College  
**Date** May 7, 2019  
**Abstract** This addresses the impact of variables affectng the assessment of performance against CLOs in a particular course. It is considered work in process.  
**Archive** /TMGT 9100-02 Sp19  
**Date Added** 6/5/2019, 7:29:24 AM  
**Modified** 7/17/2020, 8:29:48 AM

---

## Improving Performance in the Supply Chain with Blockchain (WIP)

**Type** Document  
**Author** James Drogan  
**Date** May 14, 2018  
**Abstract** Some reflection on blockchain in the supply chain.  
**Date Added** 2/18/2018, 8:32:54 AM  
**Modified** 8/21/2019, 8:06:38 AM

---

## Integrating Academic Activities: Research, Education and Real Life Problem Solving (WIP)

**Type** Document  
**Author** James Drogan  
**Date** September 29, 2017  
**Abstract** A look at the integration between these three activities to produce a better outcome.  
**Date Added** 2/18/2018, 8:28:46 AM  
**Modified** 8/20/2019, 12:43:06 PM

---

## Learning from the Future (WIP)

**Type** Document  
**Author** James Drogan  
**Date** September 10, 2017  
**Abstract** This is an idea that comes out of the meetings on digital scholarship conducted by the CTE. The issue is whether one can access data representing future views of developments and use the concepts of digital scholarship to discern the dominant expected trends and thus better inform our instruction.  
**Date Added** 2/18/2018, 8:34:41 AM  
**Modified** 8/21/2019, 7:40:42 AM

---

## Limitations to Technology (WIP)

**Type** Document  
**Author** James Drogan  
**Publisher** GBAT Department, SUNY Maritime College  
**Date** September 28, 2019  
**Abstract** This paper examines the thesis that the most important decision to be made in the use of technology is when and why technology should not be used.  
**Date Added** 10/13/2019, 2:01:53 PM  
**Modified** 7/17/2020, 8:55:42 AM

---

## Other Thinking About Spatial Literacy (WIP)

**Type** Document  
**Author** James Drogan  
**Date** January 25, 2017

**Abstract** On January 25, 2017, Admiral Alfutis discussed spatial literacy in Conversations with the Faculty. This paper takes up the idea that the tools and techniques applicable to the geophysical world can be applied to abstractions such as ideas, culture, political forces, interpersonal relationships and, by doing so, we understand these structures better just as we do in the geophysical world. From this understanding comes actions to change the structures.

**Archive** /Drogan Notes

**Date Added** 2/18/2018, 8:36:04 AM

**Modified** 8/20/2019, 12:33:32 PM

---

## Philosophy and International Business (WIP)

**Type** Document

**Author** James Drogan

**Date** January 31, 2018

**Extra** Amanda Springs

**Abstract** Does international business have a philosophy or philosophies that underlines its motivations, structures, and operation? If so, what potential exists for improving the performance through a deeper understanding of this philosophy or philosophies?

**Date Added** 2/18/2018, 8:31:42 AM

**Modified** 8/20/2019, 12:41:08 PM

---

## Security in International Business (WIP)

**Type** Document

**Author** James Drogan

**Publisher** GBAT Department, SUNY Maritime College

**Date** September 5, 2019

**Abstract** Security in international business focuses on the impact of events detrimental to operations due to causes characterized as: 1. force majeure 2. lack of competency 3. terrorism This note begins with terrorism then moves through the issue of competency to force majeure.

**Date Added** 12/4/2019, 9:29:43 AM

**Modified** 7/17/2020, 8:16:47 AM

### Notes:

See Security Collection

---

## Security in Transportation Systems (WIP)

**Type** Document  
**Author** James Drogan  
**Publisher** GBAT Department, SUNY Maritime College  
**Date** December 13, 2018  
**Abstract** Security is approached from the standpoint of the "everything's" (Everything important must be visible. Everything to be managed must be manageable.), then an assessment of threats, and concludes with implementation.  
**Archive** /GBTT 251-01 Sp18  
**Date Added** 5/3/2020, 8:23:19 AM  
**Modified** 7/17/2020, 9:04:10 AM

---

## The Futures of the Maritime Industry (WIP)

**Type** Document  
**Author** James Drogan  
**Publisher** GBAT Department, SUNY Maritime College  
**Abstract** This note takes up the matter of identifying the potential futures of the maritime industry for the purpose of identifying the associated: 1. Costs and benefits 2. The actions required to pursue the alternative futures 3. Risk (definition, development, and operation) By the maritime industry we mean ... 1.) those facilities immediately adjacent to the sea (e.g., sea ports and terminals), 2.) those organizations that own and/or operate these facilities, 3.) those organizations that own and/or operate equipment on the sea, 4.) those organizations immediately supporting the previously mentioned facilities and organizations, and 5.) those organizations, chiefly regulatory, that have oversight responsibility for the aforementioned facilities, organizations, and equipment (e.g., USCG) (Drogan, 2013).  
**Date Added** 8/28/2019, 12:25:13 PM  
**Modified** 7/17/2020, 8:28:52 AM

---

## The Human Condition and Its Relationship to International Business (WIP)

**Type** Document  
**Author** James Drogan  
**Publisher** GBAT Department, SUNY Maritime College  
**Date** June 17, 2020  
**Abstract** The relationship between The Human Condition as expressed by, for example, the Social Progress Index or the "elephant chart" produced in 2013 by economists Christoph Lakner and Branko Milanovic. and International Business is examined with

intent of estimating adjustments that may be made to improve the mutual performance of the pair.

**Date Added** 6/17/2020, 11:42:42 AM

**Modified** 7/17/2020, 8:11:03 AM

---

## The Magic of Good Design (WiP)

**Type** Document

**Author** James Drogan

**Publisher** GBAT Department, SUNY Maritime College

**Abstract** A 2008 paper (Drogan, J. (2007). Managing the Business. <http://jmsdrn.squarespace.com/storage/Managing%20the%20Business%20v2.pdf>) proposed a general model for a future business system. This paper takes up the issue of the process for designing such a system.

**Date Added** 10/3/2019, 1:05:03 PM

**Modified** 7/17/2020, 8:27:32 AM

### Notes:

Powerpoint

---

## The Resolution of Contemporary International Transportation Management Issues (WIP)

**Type** Document

**Author** James Drogan

**Publisher** GBAT Department, SUNY Maritime College

**Date** July 18, 2019

**Abstract** The note is prompted by a CMA meeting featuring an industry panel reflecting on the industry response to IMO 2020 and especially a question asked of the panel, "What lessons have been learned?" Perhaps the means of resolution of industry issues is in need of an audit.

**Archive** /Documents

**Date Added** 7/18/2019, 1:41:52 PM

**Modified** 7/17/2020, 9:14:12 AM

---

## What are the Requirements of a Knowledge Representation? (WIP)

**Type** Document  
**Author** James Drogan  
**Publisher** GBAT Department, SUNY Maritime College  
**Date** June 2, 2019  
**Abstract** I track a site called Quora where I often come across interesting and useful comments and questions. This is in partial answer to Ref: Quora. (2019, June 2). What are the requirements of a knowledge representation? This is related to an earlier note, Drogan, J. (2007). The Role of Visualization in Communication. Retrieved from <http://jmsdrgn.squarespace.com/storage/The%20Role%20of%20Visualization%20in%20Communication.pdf>  
**Archive** /Documents  
**Date Added** 6/2/2019, 7:58:45 AM  
**Modified** 1/11/2020, 5:23:26 PM

---

## What's What and What's Not (WIP)

**Type** Document  
**Author** James Drogan  
**Publisher** GBAT Department, SUNY Maritime College  
**Date** June 14, 2020  
**Abstract** Alternative views of reality emerge depending upon one's capabilities (knowledge, skills, experience, attitude, behavior). How do we validate the one alternative that represents reality? Perhaps more importantly, how do we get the creators of the other alternatives to accept a reality that differs from their expressed preference.  
**Date Added** 6/14/2020, 7:06:19 PM  
**Modified** 7/17/2020, 8:13:21 AM

---

## Zero Time (WIP)

**Type** Document  
**Author** Drogan, James  
**Abstract** It's not the big that eat the small, but the fast that eat the slow. This paper looks at the thesis that the design of the business system limits the speed at which an organization can react. The fundamental structure of business is a set of sense, interpret, decide, act, and learn loops based upon the concepts of Managng by Wire introduced in Haeckel and Slywotzky, Adaptive Enterprise: Creating and Leading Sense-and-Respond Organizations. The intent is to find ways to identify opportunities for improvement in the business system. Also coming imto play is an idea of Jim

Kelly, former CEO of UPS, once remarked, ““I believe that we’re about to witness what may turn out to be the last competitive frontier business will see. It’s going to be a war over the one priceless resource. Time. And when it comes, trust may turn out to be the best investment anyone’s made.””

**Date Added** 1/14/2020, 7:40:03 AM

**Modified** 1/14/2020, 8:09:52 AM